Confidential Recommendation on Applicant

San Diego State University
Fowler College of Business
5500 Campanile Drive
San Diego, CA 92182

Name of Applicant _____
Last   First   Middle

TO THE RECOMMENDER: Please give a candid assessment of the applicant's particular attributes and abilities, whether positive or negative, as you have experienced them. Since letters of recommendation are a critical component of the decision making process, being as specific as possible is greatly appreciated by the Admissions Committee. We thank you for your time and effort in providing this information.

Recommender's name _____

Title/Company_____

Phone   _____

Email   _____

1. My relation to the applicant is:

   Academic (e.g., professor, instructor, advisor)
   Professional (e.g., supervisor, colleague, subordinate)

2. Please comment on the applicant's strengths and weaknesses.

3. Do you feel business school graduate study is appropriate for the applicant at this time? Why?

4. Please evaluate the applicant with respect to the following:

	Unable to Comment	Below average/ lower 35%	Average/ middle 30%	Good/ Top 35%	Very Good/ top 20%	Outstanding/ top 10%	Truly Exceptional/ top 2%
Intellectual & Analytical Ability							
Maturity							
Leadership Abilities							
Ability to work well with others/Interpersonal Skills							
Written Skills							
Oral/Presentation skills							
Problem-solving abilities							
Self-confidence							
Potential for career advancement							
Integrity							
Creativity							
Adaptability							
Motivation/initiative							

5. Describe the peer group you used to make the above comparisons (e.g., applicant's peers, other candidates, other professionals)

6. We strongly encourage you to supplement your previous comments with any additional information you feel will be beneficial to the Admissions Committee.

7. I   strongly recommend
         recommend   that this applicant be admitted to the
         recommend with some reservations   SDSU Fowler College of Business
         do not recommend

_____

Signature (Your typed name is your signature)   Date